## "Master-Classes" in Management Development

# Personal Development Reviews – Effective Appraisals

A One-Day Programme

## **Programme Objectives**

The programme highlights for managers the:

- Importance of the appraisal process.
- Essentials for the one to one meetings.
- Relationship between improved performance, motivation and personal development of key competencies and an effective appraisal system carried out skilfully by managers.
- Dealing with "difficult" appraisees.

#### Who is this programme for?

The programme will assist managers in improving performance by use of the appraisal process/development review as a tool for the motivation of staff.

#### **Programme Contents**

- The importance of the review process
- What results should the Performance Review give
- Preparing for the Performance Development Review
- The appraisal documentation and its principles
- Interview structure and techniques
- Self-appraisal
- How to Praise and Give Positive Criticism
- Dealing with "non Performance"
- Handling "difficult" appraisees
- Assessing key areas of Competency
  - Your company competency framework
  - The link between rating and development follow-up
- Appropriate methods of people development
- Following up action and managing the personal development plan

